



# **CREATIVE SOLUTIONS FOR THRIVING COMMUNITIES**

April 6, 2017

Joint Use Task Force:

“Taking infrastructure collaboration to a higher level”



## Session Take-Away's

**Hoping participants walk away and ....**

- ▶ Understand the climate behind creation of the Joint Use Task Force in Mecklenburg County in the 1990's
- ▶ Acknowledge the potential benefits of a Joint Use Task Force-like administrative model to your community
- ▶ Recognize the steps that can be taken to create a comparable model within your community



# Factors Supporting Establishment of a Joint Use Process

## 1995

- Recognition that needs in 10-year capital needs assessments not achievable with expected resources (combined City/County Capital Needs Assessment of \$6.1 billion eclipsed available resources)
- Realization that one means of economizing is to identify collaborative partners and coordinating capital requests
- Constructive dialogue was occurring among elected officials from multiple entities around capital needs and priorities
- Some demonstrable and successful joint use successes were already in play (e.g. schools and parks)



## HISTORY: CREATION OF JOINT PLANNING AND JOINT USE POLICY & PROCESS

### 1995

- ▶ Mecklenburg County Commission and Charlotte City Council adopted resolutions to participate in development of Joint Planning and Joint Use Policy and Process.
- ▶ Similar resolutions adopted by boards of Charlotte-Mecklenburg Schools, WTVI, Central Piedmont Community College, and the Public Library of Charlotte and Mecklenburg County.
- ▶ Resolutions to “creat(e) ... joint planning and joint use policy and process” and resolved that staff be designated “to develop appropriate policy statements and processes to implement a strong program of joint planning and joint use”.



## HISTORY: CREATION OF JOINT PLANNING AND JOINT USE POLICY & PROCESS

**2000**

- ▶ Parties re-committed (via. another joint resolution) to continued joint infrastructure planning and coordination
- ▶ Resolution committed agencies to:
  - ▶ -regularly update facilities master plans
  - ▶ -have master plans serve as foundation for long range capital needs and capital investment programs
  - ▶ -identify potential joint use opportunities
  - ▶ -support adopted land use plans and
  - ▶ -integrate departmental planning processes into strategic City/County planning process



# Composition of Joint Use Task Force

## 1996

- ▶ **13** departments (8 County, 4 City, plus Planning Department) attended inaugural meeting
- ▶ County: Manager's Office, Parks and Recreation, Engineering, Building & Grounds, Budget, Schools, CPCC, and Public Library
- ▶ City: Neighborhood Development, Transportation, Engineering & Property Management, and Budget & Evaluation

## 1997

- ▶ Membership increased to **18** departments/agencies (County Mental Health, Social Services, Charlotte Housing Authority, Carolinas Medical, and Charlotte Mecklenburg Police)

## 1998

- ▶ Six Mecklenburg towns invited to join

## 2000

- ▶ Increased to **22** departments with additions of Charlotte-Mecklenburg Utilities and Towns of Huntersville, Matthews and Mint Hill



## Joint Use Task Force Benefits/Results

- ▶ More Effective and Cost-Efficient Use of Public Assets (site acquisition, design, construction, operation)
- ▶ Balanced, Coordinated Investment in Infrastructure
- ▶ Coordinated Bond Program
- ▶ Improved Customer Convenience
- ▶ Reduced Capital and Operational Costs
- ▶ In Some Cases Resulted in Better Service Delivery
- ▶ Information Clearinghouse for Local Agencies Needing Sites or Space
- ▶ Coordination of Property Disposition and the Identification of Land Swaps
- ▶ Catalyst for Investments in Critical Geographic Areas
- ▶ Development of Policies for Financing Joint Use Ventures
- ▶ I.D. of Infrastructure Needs: significant rezonings and proposed developments



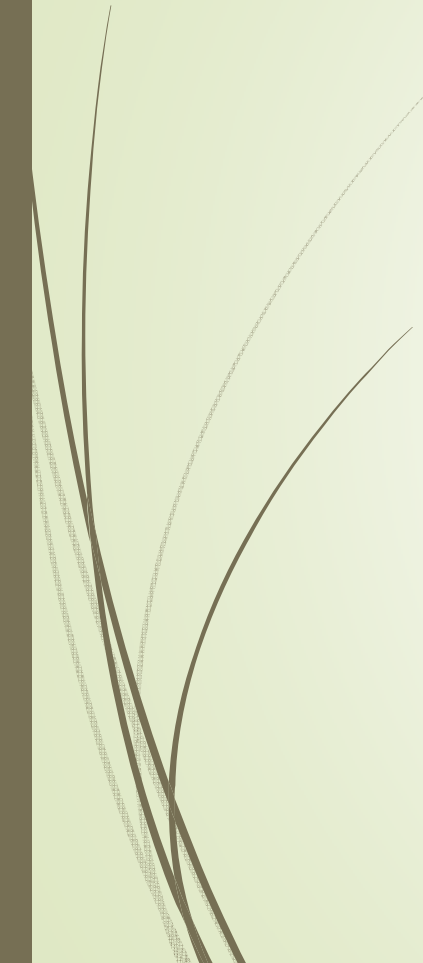
## Joint Use Successes

- ▶ Adaptive public re-use, surplus public property
- ▶ Joint development and operation of public facilities (schools, parks, libraries, etc.)
- ▶ Co-location and shared-site opportunities (schools, parks, fire stations)
- ▶ Decision-making process for new facilities (schools, fire stations)
- ▶ “Clearinghouse”: agencies’ facilities master plans





## Joint Resolutions

- ▶ Endorse concepts of joint facility planning and joint use
  - ▶ Recognize that cost savings can be realized through joint use
  - ▶ Understand capital decisions (e.g. school placement) cannot be made unrelated to one another and must be coordinated
  - ▶ Acknowledge long-range facility master plans should be developed by each agency and coordinated with one another
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# 2017 Membership

## City:

- Engineering
- Real Estate
- Budget & Evaluation
- Fire
- Police
- Transit system
- Housing Authority
- Neighborhood & Business Services
- Water/Utilities
- Stormwater
- Transportation
- Planning

## County:

- Real Estate
- Finance
- Park & Recreation
- Libraries
- C-M Schools
- Community College
- Budget
- Manager's office
  
- Mecklenburg towns
- Not-for-profits



## 2017 Issues

- ▶ Plan4Health initiative/Shared Use Agreements
- ▶ Park & Recreation Master Plan
- ▶ Charlotte Water Capital Needs
- ▶ Comprehensive Transportation Plan
- ▶ City Sustainable Facilities Policy
- ▶ County Comprehensive Government Facilities Master Plan
- ▶ Airport Strategic Development Plan & Capital Plan
- ▶ County Public Health Strategic Plan
- ▶ Charlotte Unified Development Ordinance development
- ▶ City Comprehensive Neighborhood Improvement Plan
- ▶ Charlotte Mecklenburg Library Master Plan



## Contact

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